February 25, 2004

Dear Wind Powering America Colleagues, Associates and Friends:

Greetings to each of you from Baghdad, Iraq. As most of you know, I am on a six-month detail to the Coalition Provisional Authority (CPA) to assist in securing a better future for the Iraqi people. My small contribution will be in the form of making the CPA message clear and understandable to both citizens of Coalition countries as well as our new Iraqi partners as they move forward to secure their destiny.

In many ways this effort mirrors the fundamentals that guide the Wind Powering America partnership across the United States. I've always felt that our primary job in Wind Powering America was two fold: give people the information they need to make an informed decision on their future; then work with them to develop the tools they need to move forward. Frankly, I never realized how important those fundamentals are not only in energy policy, but also in life and across the globe.

Our position within the Wind Powering America team and in our interactions with stakeholders has always been as equal partners in our venture. The movement to secure the many benefits that come from investment in new energy options is a task too large for any one of us, yet together we can and have accomplished much. Our Team and our partners continue to return more to the taxpayer than the public investment in our program.

I am seeing first hand how the effort here in Iraq follows that philosophy. Regardless of how we got here, many people from around the world are working day and night, away from family and comforts, to address the ruthless legacy of Saddam Hussein and his regime. For over 30 years, the basics that make up a living and productive society of over 25 million people were whittled away to



Phil Dougherty (left), Wind Power America's National Coordinator, is on a six-month detail in Iraq. His colleague, Mr. Bremer (right).

satisfy the selfish desires of a few. This legacy extends to every thing we normally take for granted – power, water, food, health, education, sanitation, and more. Even the right to live and express oneself freely was voided and it is estimated that 1.3 million people have vanished, the equivalent to over 15 million in the U.S.

The miracle of all this destruction and pain is that the overwhelming majority of Iraqis still have hope. They look forward to a better future. They thank us every day for removing the cancer from their society and for the ultimate sacrifice many citizens of the world have and continue to make on their behalf.

To my colleagues who are covering for me during this detail, thank you for your sacrifice. To our partners who are working to make lives better in their communities, thank you for your selfless effort. To all of those who never give up hope for a better future, you are truly blessed.

With warm regards,

P.J. Dougherty National Coordinator Wind Powering America